

## Cavendish School Secondary Phase Pupil Premium Strategy Statement

This statement details our school's use of pupil premium (and recovery premium for the 2021 to 2022 academic year) funding to help improve the attainment of our disadvantaged pupils.

It outlines our pupil premium strategy, how we intend to spend the funding in this academic year and the effect that last year's spending of pupil premium had within our school.

### School overview

Detail	Data
School name	The Cavendish School
Number of pupils in school	881
Proportion (%) of pupil premium eligible pupils	23.4%
Academic year/years that our current pupil premium strategy plan covers ( <b>3 year plans are recommended</b> )	2021-20222 -2023-24
Date this statement was published	Dec 2021
Date on which it will be reviewed	September 2022
Statement authorised by	Peter Marchant
Pupil premium lead	Martin Pickup
Governor / Trustee lead	Hasan Gilani

### Funding overview

Detail	Amount
Pupil premium funding allocation this academic year	£181,052
Recovery premium funding allocation this academic year	£27, 405
Pupil premium funding carried forward from previous years (enter £0 if not applicable) (including Covid catch up)	£18,499
<b>Total budget for this academic year</b> If your school is an academy in a trust that pools this funding, state the amount available to your school this academic year	£226,956

## Disadvantaged pupil performance overview

There will be no nationally published attainment data in 2021 and so the impact of the published plan cannot be fully evaluated. For attendance and exclusions, data is for the three full terms prior to the national lockdown.

Measure	2018	2019	2020	2021	2022 Interim	2022
Progress 8	-0.64	-0.15	NA	NA		
Ebacc entry	22%	17%	NA	NA		
Attainment 8	36.8	42.2	NA	NA		
% Grade 5+ in English and maths	38%	38%	NA	NA		
Attendance	91.6%	92.9%	92.7%	90.1%		
FTE	9.7% of pupil group	14.8% of pupil group	2.1% of the pupil group	2.4% of the pupil group		
% NEET	17%	8%	0%	tbc	NA	

## Part A: Pupil premium strategy plan

### Statement of intent

Our intent and ambition for our curriculum is that it is designed to be generally in line with the requirements of the National Curriculum and that pupil progress, including the most disadvantaged, is strong, so that results for the school are consistently above national averages in all phases for key performance measures.

The focus of our pupil premium strategy is to support disadvantaged pupils to achieve that goal, including progress for those who are already high attainers. We will consider the challenges faced by vulnerable pupils, such as those who have a social worker and young carers. The activity we have outlined in this statement is also intended to support their needs, regardless of whether they are disadvantaged or not.

Our pupil premium strategy is closely integrated with the School Priority Plan which aims to address key improvement priorities including those related to catch-up. This includes ensuring that pupils have access to high quality one-to-one tutoring.

High-quality teaching is at the heart of our approach, with a focus on areas in which disadvantaged pupils require the most support. This is proven to have the greatest impact on closing the disadvantage attainment gap and at the same time will benefit the non-disadvantaged pupils in our school. Implicit in the intended outcomes detailed below, is the intention that non-disadvantaged pupils' attainment will be sustained and improved alongside progress for their disadvantaged peers.

Our approach will be responsive to the common challenges we have identified and individual needs, rooted in robust diagnostic assessment, not assumptions about the impact of disadvantage. The approaches we have adopted complement each other to help pupils excel. To ensure they are effective we will:

- ensure disadvantaged pupils are challenged in the work that they're set
- act early to intervene at the point need is identified
- adopt a whole school approach in which all staff take responsibility for disadvantaged pupils' outcomes and raise expectations of what they can achieve

## Challenges

This details the key challenges to achievement that we have identified among our disadvantaged pupils. Linked to the School Priority Plan

Challenge number	Detail of challenge
1	<p><i>Attainment (with a maths focus)</i></p> <p><i>Historically and using our current internal data (2020-21) there is clearly an attainment gap between disadvantaged and non-disadvantaged pupils which is particularly evident in Maths but can be seen across a range of subjects.</i></p> <p><i>In 2019 the whole school Progress 8 score was +0.36 compared with -0.14 for our disadvantaged pupils. (No 2021 data). 52% of pupils overall achieved 5 or above in English and maths in 2019 compared with 38% of disadvantaged pupils, for 9-4 it was 74% and 62%. Maths played a major factor in this with only 38% of disadvantaged pupils gaining a Grade 5 or higher compared with 57% of all pupils and 62% gaining a Grade 4 compared with 78%.</i></p> <p><i>Our analysis of 2021 outcomes, although not published nationally, show a similar gap.</i></p>
2	<p>Reading</p> <p>An analysis of reading ages, particularly in Key Stage 3 shows that there is a gap between disadvantaged and non-disadvantaged pupils. This will have an impact on pupils' ability to access the whole curriculum.</p> <p>In Year 7 22% of disadvantaged are one year or more below their chronological reading age</p> <p>In Year 8 50% of disadvantaged pupils are one year or more below their chronological reading age</p> <p>In Year 9 43% of disadvantaged pupils are one year or more below their chronological reading age</p>
3	<p>Fixed Term Exclusions and C4 isolations for our most disadvantaged pupils</p> <p>Our analysis shows that a disproportionately high % of our disadvantaged pupils received fixed term exclusions and in school isolations. This will have an impact on pupils ability to access the full curriculum and the lower attainment of our disadvantaged pupils.</p> <p>In 2020- 2021 6.7% of disadvantaged pupils received a FTE compared with 2.2% of non-disadvantaged pupils and 17% of disadvantaged pupils received an isolation compared with 6.9% of non- disadvantaged pupils.</p>
4	<p>Attendance</p> <p>Historically the attendance of disadvantaged pupils has been lower than the attendance of non-disadvantaged pupils. This links with the lower overall attainment of our disadvantaged pupils.</p> <p>In 2020-21 overall attendance was 93.7% compared with 89.2% for our disadvantaged pupils.</p>
5	Aspirations

	<p>Observations and pupil voice show that a key factor underpinning low attendance and academic underperformance is low aspirations linked to an unclear understanding of the opportunities available as next steps amongst some disadvantaged pupils. This is reflected in a lower uptake of the EBacc by disadvantaged pupils and historically relatively higher NEET figures post 16.</p> <p>In 2019 our overall NEET figure was 3% but it was 6%.</p>
--	---

## Intended outcomes

This explains the outcomes we are aiming for **by the end of our current strategy plan**, and how we will measure whether they have been achieved. Note that 2019 data is used as this is nationally benchmarked

Intended Outcome	Success Criteria	Target date	2019 National Benchmark
To improve Progress 8 score from 2018 start point to positive	Progress 8 (SSC1)	July 24	0
To improve Attainment 8 score from 2019 start point so it is at least in line with national	Attainment 8 (SSC2)	July 24	46.7
Achieve at least national average English and maths 5+ scores thereby improving from 2019 start point	% Grade 5+ in English and maths (SSC3)	July 24	43%
Better national average EBacc Entry for all pupils thereby improving from 2019 start point	Ebacc entry (SSC4)	July 24	40%
Improve attendance to at least national average for all pupils	Other (SSC5)	July 24	94.5%
FTE rate to be below national for all pupils	Other (SSC6)	July 24	10.13%

NEET figures in line with whole school	Other (SSC 7)	July 24	2020 NEET- 2.2%
--	---------------	---------	-----------------

## Activity in this academic year

This details how we intend to spend our pupil premium (and recovery premium funding) **this academic year** to address the challenges listed above.

## Teaching

Budgeted cost: £ 66,000

Activity	Evidence that supports this approach	Challenge number(s) addressed
Develop use of teaching staff to deliver high quality support for teaching and learning in English and Maths	<p>The DfE non-statutory KS3 guidance has been produced in conjunction with the National Centre for Excellence in the Teaching of Mathematics, drawing on evidence-based approaches:</p> <p><a href="http://www.gov.uk">Teaching mathematics at key stage 3 - GOV.UK (www.gov.uk)</a></p> <p>To teach maths well, teachers need to assess pupils' prior knowledge and understanding effectively, employ manipulatives and representations, teach problem solving strategies, and help pupils to develop more complex mental models:</p> <p><a href="http://educationendowmentfoundation.org.uk">KS2 KS3 Maths Guidance 2017.pdf (educationendowmentfoundation.org.uk)</a></p>	1
Offer high quality CPD for all staff in the development of modelling and scaffolding	<p>High quality CPD has been shown to have a <b>high impact</b> on the quality of learning, this has been shown in terms of the school.</p> <p>Modelling and scaffolding supports all pupils in developing their understanding. Evidence suggest that pupils benefit from being taught how to do things through modelling.</p>	1
To further develop the use of Pupil Progress Meetings for English and Maths in the secondary phase	<p>In school evidence shows that highly targeted support on key pupils in the classroom has had high impact on disadvantaged pupils in English. This is not</p>	1

	yet the case in Maths and this will be the key focus.	
Develop a whole school reading strategy to support access to the whole curriculum	Acquiring disciplinary literacy is key for students as they learn new, more complex concepts in each subject: <a href="#">Improving Literacy in Secondary Schools</a> Reading comprehension, vocabulary and other literacy skills are heavily linked with attainment in maths and English: <a href="#">word-gap.pdf (oup.com.cn)</a>	1, 2

### Targeted academic support (for example, tutoring, one-to-one support structured interventions)

Budgeted cost: £ 65, 00

Activity	Evidence that supports this approach	Challenge number(s) addressed
<i>Develop Literacy interventions across KS3 for low attaining disadvantaged pupils (Sound Training and Lexia). And dyslexia friendly books</i>	IN school data shows that these interventions have a positive impact on reading for our weakest pupils. The <a href="#">EEF toolkit</a> shows that reading comprehension strategies interventions like those purchased have a high impact for a low cost.	2
<i>Structured interventions in English and Maths</i>  <i>Note that this will be funded for two years to support sustainability.</i>	The <a href="#">EEF toolkit</a> has identified small group tuition as having high impact for a moderate cost. By bringing this in house we can effectively support our pupils	1
<i>Ensure all disadvantaged pupils have the learning resources they need to access the full curriculum (revision guides, MVM, music lessons)</i>	In school evidence shows that removing barriers to accessing high cost activities support pupils progress.	1, 5
Engaging with the National Tutoring Programme to provide a blend of tuition, mentoring and school-led tutoring for pupils whose education has been most	Tuition targeted at specific needs and knowledge gaps can be an effective method to support low attaining pupils or those falling behind, both one-to-one: <a href="#">One to one tuition   EEF (educationendowmentfoundation.org.uk)</a> And in small groups:	1

<p>impacted by the pandemic. A significant proportion of the pupils who receive tutoring will be disadvantaged, including those who are high attainers.</p>	<p><a href="#">Small group tuition</a>   <a href="#">Toolkit Strand</a>   <a href="#">Education Endowment Foundation</a>   <a href="#">EEF</a></p>	
---	--	--

## Wider strategies (for example, related to attendance, behaviour, wellbeing)

Budgeted cost: £ 96,000

Activity	Evidence that supports this approach	Challenge number(s) addressed
<p>Develop the role of the Aspirations Leader to ensure all pupils have high aspirations and provide mentoring to support our most disadvantaged pupils</p>	<p>The <a href="#">EEF Toolkit</a> shows that aspirations work can have inconclusive benefits. In school work shows that targeted mentoring linked with aspirations has had a positive impact on reducing NEET rate for our disadvantaged pupils.</p>	<p>5</p>
<p>To introduce the use of the Brilliant Club approach to raise aspirations of pupils in Year 7&amp;8 through an academic challenge</p>	<p><a href="#">Peer led tutoring</a> is shown to have a high impact for a low cost.</p>	<p>5</p>
<p>Targeted support for PPG pupils with low attendance including embedding principles of good practice set out in DfE's <a href="#">Improving School Attendance</a> advice.</p>	<p>The DfE guidance has been informed by engagement with schools that have significantly reduced persistent absence levels.</p>	<p>4</p>
<p><i>Develop strategies to reduce isolations, internal exclusions and exclusions for PPG pupils (including using the guidance on effective strategies from the EEF.</i></p>	<p>The <a href="#">EEF toolkit</a> shows that behaviour interventions have a moderate impact for a low cost. The <a href="#">guidance document</a> demonstrates an effective implementation strategy.</p>	<p>3</p>
<p><i>Ensure that PPG pupils are not disadvantaged from accessing school life and the wider curriculum entitlement (Uniform fund and support for trips)</i></p>	<p>In school, evidence shows that removing barriers to accessing high cost activities support pupils progress.</p>	<p>4,5</p>

<p><i>Support for pupils addressing issues related to anxiety and mental health which may be a barrier to learning or attendance through a school counsellor and the listening service</i></p>	<p>EIF's report on adolescent mental health found good evidence that CBT interventions support young people's social and emotional skills and can reduce symptoms of anxiety and depression: <a href="#">Adolescent mental health: A systematic review on the effectiveness of school-based interventions   Early Intervention Foundation (eif.org.uk)</a></p>	<p>4</p>
<p>Contingency fund for acute issues.</p>	<p>Based on our experiences and those of similar schools to ours, we have identified a need to set a small amount of funding aside to respond quickly to needs that have not yet been identified.</p>	<p>All</p>

**Total budgeted cost: £ 227,000**



## Part B: Review of outcomes in the previous academic year

### Pupil premium strategy outcomes

This details the impact that our pupil premium activity had on pupils in the 2020 to 2021 academic year.

#### Teaching

Recruitment of additional Maths and English specialists has had a positive impact on teaching and learning in these areas by allowing parallel teaching of groups within the curriculum and supports strong outcomes in different year groups. It has also supported the implementation of the PPM programme.

The PPM programme has continued to develop and become embedded within the practice of both English and Maths. Data from Teacher Assessed Grades shows that the impact on English has been more positive than for Maths. Moving forward the PPM programme will widen to include the Global Learning Faculty (Humanities and MFL).

The Bedrock programme has been introduced and is used with all pupils in Key Stage 3. It will be further developed in 2021-22 because of an identified need to improve reading ages for disadvantaged pupils.

#### Targeted Support

Literacy intervention remains a priority as identified above. In 2021-22 a whole school literacy coordinator has been appointed to support disadvantaged pupils in developing their reading.

Other targeted support strategies continued during partial school closures.

#### Wider Strategies

The work of the aspirations elad has continued throughout the year with an ever greater focus on ensuring the engagement of the most disadvantaged. All pupils in Y11 had an offer of education, employment or training at the end of their time at Cavendish.

Attendance continues to be a priority with a drop in attendance for the most disadvantaged in 2020-21 which was exacerbated by the partial closure of schools. The intention is to see an improvement in 2021-22

FTE rates for the most disadvantaged remain low as a result of an inclusive approach. The work of The Route has had a very positive impact.

## Externally provided programmes

*Please include the names of any non-DfE programmes that you purchased in the previous academic year. This will help the Department for Education identify which ones are popular in England*

<b>Programme</b>	<b>Provider</b>
NA	NA